2017 Bond Performance Audit Recommendations				
Bond Year	#	Abbreviated Recommendation	Response	Status
2012	1	Utilities for unoccupied sites should be paid for by the contractor.	Concur with comment	Complete
2012	2	Provide contingency in bond program budget for unforeseen scope changes.	Concur with comment	Complete
2012	3a	Do outreach to contractors.	Concur with comment	Complete
2012	3b	Research why contractors don't want to bid on PPS projects.	Concur with comment	Complete
2012	4	Develop a BIM model that works for both OSM and FAM.	Completed	Complete
2012	5	P&C and legal counsel to review all proposed contract changes.	Concur with comment	Complete
2012	6	Reduce profit and overhead percentages for change orders.	Concur with comment	Complete
2012	7a	Additional GMP contingency only allowed for scope increases.	Concur	Complete
2012	7b	Notify contractors of personnel's limits of authority.	Concur	Complete
2012	8	Start projects earlier and allow more time contingency in project schedules.	Concur with comment	Complete
2012	9	Hold CM/GC accountable for GMP. Identify what changes must be covered in the GMP.	Concur with comment	Complete
2012	10	At time of GMP amendment, identify alternates that could be added back later at the same price.	Concur	Complete
2012	11	Audit FHS and RHS CM/GC monthly billings. For GHS, evaluate benefit of monthly audit of billings against a schedule of values vs billings of actual costs.	Concur with comment	Complete
2012	12	Amend Heery contract to reflect levels of financial authority for Heery personnel.	Concur	Complete
2012	13a	Reduce employee turnover.	Concur with comment	Complete
2012	13b	Provide promotional opportunities when vacancies occur.	Concur with comment	Complete
2012	14a	P&C should stop scoring cost of work in CM/GC proposals and only score proposed fees.	Concur	Complete
2012	14b	Review and negotiate profit and overhead rates to ensure they are industry-standard.	Concur	Complete
2012	15	Update the PMP/SOP, and add a template for the PTMP.	Concur	Complete

Audit Year	Summary of Recommendations	Percent Completed
2017	**19** Recommendations, **19** completed	**100%** Completed

Recommendations Marked as **Complete** Since Last Reporting

2017	15	An updated PMP/SOP has been published to staff over the last quarter, and the updated PTMP template is included in the SOPs.